



3.2.3 CONSOLIDATED STATEMENT OF FINANCIAL POSITION

Assets

<i>(in millions of euro)</i>	Notes	August 31, 2016	August 31, 2015
NON-CURRENT ASSETS			
Property, plant and equipment	4.5	604	594
Goodwill	4.6	5,328	5,300
Other intangible assets	4.7	467	505
Client investments	4.8	562	485
Companies consolidated by the equity method	4.9	95	71
Financial assets	4.11	125	122
Derivative financial instrument assets	4.16	5	3
Other non-current assets	4.12	25	22
Deferred tax assets	4.20	287	232
Total non-current assets		7,498	7,334
CURRENT ASSETS			
Financial assets	4.11	44	24
Derivative financial instrument assets	4.16		35
Inventories		268	270
Income tax receivable		184	176
Trade and other receivables	4.12	3,990	3,891
Restricted cash and financial assets related to the Benefits and Rewards Services activity	4.11	799	739
Cash and cash equivalents	4.13	1,375	2,008
Total current assets		6,660	7,143
TOTAL ASSETS		14,158	14,477

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Liabilities and shareholders' equity

<i>(in millions of euro)</i>	Notes	August 31, 2016	August 31, 2015
■ SHAREHOLDERS' EQUITY			
Share capital		615	628
Additional paid-in capital		822	1,109
Reserves and retained earnings		2,231	1,973
Equity attributable to equity holders of the parent		3,668	3,710
Non-controlling interests		34	34
Total shareholders' equity	4.14	3,702	3,744
■ NON-CURRENT LIABILITIES			
Borrowings	4.15	2,515	2,765
Derivative financial instrument liabilities	4.16		
Employee benefits	4.17	587	418
Other non-current liabilities	4.19	193	192
Provisions	4.18	105	88
Deferred tax liabilities	4.20	149	130
Total non-current liabilities		3,549	3,593
■ CURRENT LIABILITIES			
Bank overdrafts	4.13	28	39
Borrowings	4.15	43	315
Derivative financial instrument liabilities	4.16		5
Income tax payable		124	133
Provisions	4.18	89	83
Trade and other payables	4.19	3,945	4,069
Vouchers payable		2,678	2,496
Total current liabilities		6,907	7,140
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY		14,158	14,477